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Recent Business Students Define Success

By Patrick Abouchalache

As the Class of 2025 graduates into an uncertain and fast-changing working world, they face a crucial question: What does it mean to be successful?

Is it better to take a job that pays more, or one that's more prestigious? Should you prioritize

advancement, relationship building, community impact, or even the opportunity to live somewhere new? Sorting through these questions can feel overwhelming. I am a business school professor who spends

a lot of time mentoring students and alumni in Generation Z—those born between 1997 and 2012. As part of this effort, I've surveyed about three hundred former undergraduate students and spoken at length with about fifty of them.

Through these conversations, I've watched them wrestle with the classic conflicts of young adulthood—such as having to balance external rewards like money against internal motivations like wanting to be of service.

I recently revisited their stories and reflections, and I compiled the most enduring insights to offer to the next generation of graduates.

Here's their collective advice to the Class

1. Define what matters most to you Success starts with self-reflection. It means

setting aside society's noise and defining your own values. When people are driven by internal rewards

like curiosity, purpose, or pleasure in an activity itself-rather than outside benefits such as money—psychologists say they have "intrinsic motivation.' Research shows that people driven by intrinsic motivation tend to display higher levels

of performance, persistence, and satisfaction. Harvard Business School professor Teresa Amabile's componential theory further suggests that creativity flourishes when people's skills align with their strongest intrinsic interests.

The alternative is to "get caught up in society's expectations of success," as one consulting alum



put it. She described struggling to choose between a job offer at a Fortune 500 company or one at a lesser-known independent firm. In the end, she chose to go with the smaller business. It was, she stressed, "the right choice for me." This is crucial

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MAYOR MITCHELL J. ANDRIEU - CITY OF NEW ORLEANS

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